

PUBLIC BOARD MEETING

December 3, 2009

**Bernard Snell Hall Auditorium
Walter Mackenzie Centre
8440 – 112 Street
Edmonton, AB**

MINUTES

PRESENT:

Board Members: Mr. Ken Hughes, Board Chair
Ms. Catherine Roozen, Board Vice-Chair
Mr. Jack Ady
Ms. Lori Andreachuk
Mr. Gord Bontje
Ms. Teri Lynn Bougie
Mr. Jim Clifford
Mr. Strater Crowfoot
Mr. Tony Franceschini
Ms. Linda Hohol
Dr. Andreas Laupacis
Mr. John Lehnrs
Ms. Irene Lewis
Mr. Don Sieben
Mr. Gord Winkel

Executive & Staff: Dr. Stephen Duckett, President and Chief Executive Officer
Ms. Lynn Redford, Chief of Staff, Board Office & Vice-President,
Community Engagement

CALL TO ORDER

The meeting was called to order at 1:15 p.m.

Mr. Ken Hughes, Board Chair, welcomed the public in attendance today.

DECLARATION OF CONFLICT OF INTEREST

There were no conflicts of interest declared relevant to the agenda.

APPROVAL OF AGENDA

MOVED BY MR. JIM CLIFFORD, SECONDED BY DR. ANDREAS LAUPACIS, that the agenda for the Alberta Health Services Board Public Meeting of December 3, 2009 be approved.

MOTION UNANIMOUSLY CARRIED

APPROVAL OF MINUTES

MOVED BY MR. GORD WINKEL, SECONDED BY MR. JACK ADY, that the minutes for the Alberta Health Services Board Public Meeting dated October 29, 2009 be approved.

MOTION UNANIMOUSLY CARRIED

CHAIR'S REMARKS

The following is an abstract of Mr. Ken Hughes', Board Chair, remarks at the meeting. It is not an official transcript:

“Good afternoon to everyone, and welcome to the Alberta Health Services public board meeting.

I'd like to thank you all for joining us today, whether in person or through Telehealth at over 40 locations around the province.

We're in Edmonton this month, meeting in the Bernard Snell Auditorium at the Walter MacKenzie Centre.

For those of you who have joined us in person, I'd like to point out the question cards on the table in the entrance to the auditorium. In the current governance structure, there isn't a question portion of these meetings, but we do want to be able to provide answers if you have questions. We'll collect the question cards after the meeting, and get the questions to the person or program area that can best answer them. The questions and answers will be posted on the Alberta Health Services website prior to our next public board meeting.

A video of the meeting will also be available on the website.

We've been holding meetings with the Board and Executive over the past two days here in Edmonton. We've also had the chance to tour this complex of facilities and meet some of the staff.

We walked past the construction being done for the expansion of the Stollery Children's Hospital Emergency Department. This is a real good news story. Kids and their families will be better cared for in a space designed to meet their needs.

The way H1N1 has affected kids – causing more pediatric hospital visits already this winter than we would normally see in a full season of seasonal influenza – has been an illustration of the importance of specialized, child-friendly care. This is the kind of investment in quality care central to creating a patient-

focused, accessible system that will be sustainable throughout the lifetime of the kids coming through the Stollery, and beyond.

The integration work underway now lays the foundation for that system.

Already, we can point to signs that the merger that created AHS, bringing together the 12 entities that previously delivered healthcare in Alberta, is working. We are taking important steps to address our deficit.

We recently announced \$659 million in projected cost savings achieved through integration of back-office functions such as finance, human resources and information technology.

We've achieved a reduction of 660 staff positions with no layoffs of frontline clinical staff, and see the potential for another 550 position reductions through the voluntary exit program. These decreases are necessary steps in reducing the deficit – but we've still got a lot of work ahead. There will be difficult decisions to be made. We will be fiscally responsible. We have to. Alberta currently spends more per person on health care than the Canadian average – without a corresponding increase in life expectancy.

Spending has increased here, on average, at a rate of about 10 per cent per year. It's simply not sustainable – and hasn't resulted in the kind of equitable access and quality that Albertans expect and deserve.

With respect to our goals of access, quality and sustainability: we can achieve all three. The recently announced expansion of and commitment to more seniors care choices is a good example. This three-step plan expands seniors community living choices, addresses the pressure on Emergency Departments, and makes sure that hospital beds are being used for acute care patients in Edmonton and Calgary. A hospital is not a home.

This initiative will improve access to the right care at the right time.

It will improve the quality of care – and the quality of life – for patients by better meeting their needs, closer to home.

And it will improve sustainability by making sure the most intensive, most expensive level of care – our acute care beds – are used to deliver acute care, not to hold people who are waiting for a more appropriate space. Again, a hospital is not a home.

In today's meeting, we'll have a report from Dr. Stephen Duckett, the President and CEO of Alberta Health Services. We'll have an update from the Audit and Finance Committee, and reports regarding enterprise risk management, a modified internal audit plan, the borrowing of funds to pay for the construction of parkades, and quarterly reports. We'll have reports from the Human Resources Committee regarding the Human Resources Strategy and executive compensation. We'll also have reports from the Governance Committee regarding communications and the AHS Code of Conduct. The Health Advisory Committee will bring forward recommendations for the membership of 11 of our Health Advisory Councils.

All of this is important, but the really important matter is that we are deeply committed to ensuring that:

- 1) Albertans get the care they need, when they need it.
- 2) We maintain – and constantly find ways to improve quality.

- 3) We have a healthcare system of this quality that is in as good or better shape in five or 10 years. That is, that we can sustain what we do today.”

PRESIDENT AND CHIEF EXECUTIVE OFFICER’S REMARKS

The following is an abstract of Dr. Stephen Duckett’s, President and Chief Executive, remarks at the meeting. It is not an official transcript:

“It has been an intensely busy Fall.

Pandemic H1N1 influenza has created enormous challenges throughout the health system that have been met with dedication and professionalism. It has been nothing less than remarkable.

Within our still-new organization, people have pulled together to meet the needs of our patients - and their colleagues - compassionately and competently. I would go so far as to say that through the days of this crisis, an organization has become a team.

A team that just today immunized its millionth Albertan against H1N1. A team that counseled thousands of worried Albertans through HealthLink, connecting them with nurses who offered information, advice and referrals. A team that assessed more than 10,000 Albertans in Influenza Assessment Centres across the province.

At their peak, these centres saw hundreds of patients a day, taking pressure off our Emergency Departments, Urgent Care centres and physician offices. More than 99 per cent of the people who attended the IACs had their needs fully met there – receiving advice, care and medications. Less than 1 per cent of them needed to be sent on to an Emergency Department for further assessment or treatment.

Within our acute care facilities and at our immunization clinics, that team, across the province, stepped up to say, “How can I help?” Nurses who had moved into administrative roles provided immunizations in our mass clinics. Casual and part-time staff took shifts so that others could take much-needed breaks. People without clinical expertise took on whatever roles they could to support the clinical staff – whether that meant answering phones, fetching water bottles or greeting the public at the immunization clinics. We relied on the strength of our community based partners. Our family physicians, pediatricians, and primary care clinics took the first watch as the second wave came ashore and gained momentum in the community.

In essence, our staff and physicians came together as a team in a thousand different ways to help Albertans and each other through this crisis. People go into health care for a reason, and I think this experience – as difficult, as exhausting as it has been – has served for many as a reminder of those reasons. They’re in it because they want to make a difference. And they did.

Yes, there are criticisms that have been made of things we’ve done, and the way we’ve done them. Hindsight is a privileged view. We will learn from those experiences, and we’ll move forward. It’s important to remind everyone that while the second wave is receding, there will be a third wave. We will have to evaluate the lessons of the first and second waves, and be prepared.

While H1N1 has been our primary focus, other work has had to continue. The integration of administrative and clinical operations across the province is ongoing.

We're also maintaining our focus on reducing the budget deficit. Today we will post our second quarter financial results. As we've been saying since June, there will be a deficit. The operating deficit for the six month period ending September 30th was \$301 million. We're finding opportunities in integration to achieve cost savings without affecting patient care. This quarter's results show that we are on track, and, in fact, a little ahead of schedule. This is due to administrative savings initiatives; changes and improvements in procurement, which will save about \$221 million next year, and facilities management, which will save about \$252 million next year. We will move at a pace that balances sustainability with quality and access.

On another note, we're asking everyone in Alberta Health Services to offer insights and experiences that will move us towards all three of those goals.

We've seen an enthusiastic response to the Action Your Ideas initiative, which we've launched to generate ideas for improvement in quality, access and sustainability across the province. Hundreds of submissions have come in. About a third deal with clinical improvements, while others deal with back office improvements we can make.

The individuals and teams that put forward viable ideas are up for prizes that I'll be covering out of my own pocket. I'm putting my money where my mouth is, so to speak, to show how important this is to me, and to Alberta Health Services. I'll be sharing some of the best ideas on my blog.

Overall, this past six weeks or so has taken an incredible amount of energy. It has taken an incredible amount of dedication and professionalism. It has taken a team.

Thank you."

RECOMMENDATION(S) FROM STANDING COMMITTEE(S)

Human Resources Committee, November 9, 2009

Ms. Irene Lewis, Chair, Human Resources Committee, provided an update with respect to the Human Resources Committee meeting held on November 9, 2009.

HR09-39 Human Resources Strategy

Ms. Lewis spoke to the report contained in the agenda and stated that AHS is one of Canada's largest employers, one of five, and because of that AHS has committed to the creation of a Board-endorsed human resources management plan by December 31, 2009. A transparent and stakeholder endorsed Human Resources Strategy, with supporting initiatives and measures, is foundational to AHS's ability to achieve its goals and reflect its values and engagement culture.

She further advised that a draft HR Strategy document was presented to the AHS Senior Leadership Team ("Top 100") on September 17, 2009. Input was received and incorporated into the plan. The revised document was subsequently presented to all members of the HR team in Town Hall meetings to gain both input and commitment. A final version of the document has been posted on the AHS website for input by internal and external stakeholders and was presented to the HR Committee for endorsement and recommendation to the Board.

MOVED BY MS. IRENE LEWIS, SECONDED BY MR. GORD BONTJE, that the Alberta Health Services Board approve Report HR09-39, Human Resources Strategy.

MOTION CARRIED UNANIMOUSLY

HR09-44 Compensation Structure and Employment Contracts

Ms. Lewis spoke to the report contained in the agenda and provided an overview of the approval of Senior Executive compensation structure and approval process for Senior Executive employment contracts.

Ms. Lewis further noted that Alberta Health Services has hired Senior Executives using letters of offer. A standard employment contract has now been developed and is based on the proposed compensation structure and the standardized approach to areas such as severance obligations. As part of the recruitment process, the President and CEO should have the authority to negotiate and approve employment contracts if they fall within the Senior Executive compensation structure and the standard contract template.

MOVED BY MS. IRENE LEWIS, SECONDED BY MR. STRATER CROWFOOT, that with respect to Report HR09-44, the Alberta Health Services Board:

- **Approve the compensation structure for the President and Chief Executive Officer's direct reports ; and**
- **Note that the President and Chief Executive Officer has the authority to negotiate and approve employment contracts within the approved compensation structure and the standard employment contract for the President and Chief Executive Officer's direct reports. This approval is subject to each employment contract being approved by the Minister of Health and Wellness.**

MOTION CARRIED UNANIMOUSLY

Audit and Finance Committee, November 19, 2009

Mr. Don Sieben, Chair, Audit and Finance Committee, provided an update with respect to the Audit and Finance Committee meeting held on November 19, 2009.

AF09-115 Enterprise Risk Management

Mr. Sieben spoke to the report contained in the agenda and advised that an Enterprise Risk Management (“ERM”) Policy, Framework and Implementation plan has been developed. The mission of the ERM function is to develop and maintain ERM within AHS, evaluate and improve the effectiveness of ERM, ensuring the design of timely mitigation of risk or adverse events that may impact AHS and to provide reasonable reassurance to Management and the Board on process controls.

Mr. Sieben noted it is important to have the Enterprise Risk Management document in place for Alberta Health Services.

MOVED BY MR. DON SIEBEN, SECONDED BY MS. LORI ANDREACHUK, that with respect to Report AF09-115, the Alberta Health Services Board approve the Enterprise Risk Management Policy to support the strategic adoption of ERM to systematically assess and manage strategic risk as part of an effective governance program, as espoused by Alberta’s Office of the Auditor General, the Agency Governance Secretariat, and the Conference Board of Canada.

MOTION UNANIMOUSLY CARRIED

AF09-116 2009/2010 Modified Audit Plan/Budget

Mr. Sieben spoke to the report contained in the agenda and advised that due to resource constraints, a modified internal audit plan was presented to the Audit and Finance Committee in September 2009. The Audit and Finance Committee requested that the new Vice President, Internal Audit review the modified plan.

Mr. Sieben advised the modified plan has been reviewed and changes made to the plan include:

- a shift from transactional testing to the assessment of implementation of key financial policies;
- the inclusion of more tightly focused advisory projects;
- the deferral of some projects (e.g. network security) to align with planning and rollout of strategies;
- the consideration of current resources;
- the addition of timelines as requested by the Audit and Finance Committee; and
- the addition of a Pandemic (H1N1) Response review to reflect risks identified through ERM processes.

Mr. Sieben further advised that when the new Vice President, Internal Audit and Risk Management, was appointed she was asked to review and update the Audit Plan.

Mr. Sieben advised that the Auditor General of Alberta, in conjunction with the Federal Auditor General, will review the H1N1 vaccination program. Mr. Ken Hughes, Board Chair, stated that it was an important initiative for Alberta Health Services.

MOVED BY MR. DON SIEBEN, SECONDED BY MR. TONY FRANCESCHINI, that with respect to Report AF09-116, the Alberta Health Services Board approve that the 2009/2010 Modified Audit Plan/Budget be implemented by Management.

MOTION UNANIMOUSLY CARRIED

AF09-120 Parkade Borrowing

Mr. Sieben spoke to the report contained in the agenda and advised that AHS is seeking debt financing for the building / completion of 5 parkade projects. Further, current estimated total additional financing required for these parkades is approximately \$230 million, however both the Lethbridge and Red Deer structures have yet to be finalized or approved. Additional capacity of \$25 million has been included for a total borrowing capacity of \$255 million. Approval to build / complete these parkades is subject to obtaining such financing and AHS Board approval.

Mr. Sieben advised that once financing is approved, the Ministerial approval process will commence with a review of this business case.

Mr. Sieben noted that \$114 M will come back to operational funds as Alberta Health Services had used operational funds to begin these projects.

MOVED BY MR. DON SIEBEN, SECONDED BY MR. JIM CLIFFORD, that with respect to Report AF09-120, the Alberta Health Services Board authorize the Chief Executive Officer (or delegate) to:

- 1. Borrow up to \$255 million to fund the costs of parkade projects from Alberta Capital Finance Authority;**
- 2. Pledge as security for such borrowing all of the revenue generated from AHS' parking services in order to meet covenants;**
- 3. Repay ACFA for these project costs from the revenue generated from AHS' parking revenues;**
- 4. Where interest cost can be reduced in the short term, enter into a short term bridge / construction financing facility with Royal Bank of Canada (RBC) secured by proceeds from Alberta Capital Finance Authority; and**
- 5. Obtain such approvals from the Minister as may be required to complete items 1 to 4 above.**

MOTION UNANIMOUSLY CARRIED

AF09-121 Budget Reclassification

Mr. Sieben spoke to the report contained in the agenda and advised that the initial preparation of the budget was a top down approach using high level assumptions for inclusion in the Financial Plan. Because the Financial Plan is high level, the ability to drill down and explain variances is limited.

Mr. Sieben advised the financial reporting includes the detailed budget instead of the Financial Plan for the annual budget. Approval by the Board of the aggregated detailed budget allows continued use of the detailed budget and better variance explanations in the quarterly financial reports to Alberta Health and Wellness and in the annual report regarding the year end audited financial statements.

Mr. Sieben stated that there was no net change in bottom line, however, this change is required to be approved by the Board. He noted there was no change in the deficit.

MOVED BY MR. DON SIEBEN, SECONDED BY MR. JACK ADY, that the Alberta Health Services Board approve Report AF09-121, the proposed Budget Reclassification for 2009/2010 Financial Plan:

- Total Revenue changed from \$9,762M to \$9,787M;
- Total Expense changed from \$10,647M to \$10,672M; and
- No change in the deficit.

MOTION UNANIMOUSLY CARRIED

AF09-127 Second Quarter Financial Reports

Mr. Sieben spoke to the report contained in the agenda and advised of the second quarter financial results as follows:

(millions)	YTD Actual	YE Forecast	YE Budget
Operating deficit	\$301	\$812	\$885
Accumulated deficit	\$682	\$1,238	\$1,273
Unrestricted cash	\$199	\$(612)	\$(921)

The forecast is the probable scenario as of October 26, 2009.

Mr. Sieben advised that Alberta Health Services is tracking lower in expenditures and higher in revenues, and that a press release would be sent out reporting these second quarter financial results.

He provided an overview of the operating deficit, accumulated deficit and unaudited cash status as per the second quarter results.

Mr. Sieben advised that all trends are moving downward and Alberta Health Services expect that will continue.

Mr. Ken Hughes, Board Chair, commented that releasing quarterly financial results is an important step for Alberta Health Services and noted appreciation of the Finance team in their work to bring this to fruition.

MOVED BY MR. DON SIEBEN, SECONDED BY MS. LORI ANDREACHUK, that the Alberta Health Services Board approve Report AF09-127, Second Quarter Financial Reports.

MOTION UNANIMOUSLY CARRIED

AF09-134 Alberta Health and Wellness Leaseback Michener

Mr. Sieben spoke to the report contained in the agenda and advised that in 2005, the former David Thompson Health Region responded to an EOI and RFP to re-establish the former South Administration Building at Michener Services in Red Deer Alberta. The building had been partially destroyed by a lightning strike and fire in 2003. Leaseback of some of these properties to government were a condition of the EOI and RFP issued by Alberta Infrastructure. One of the buildings on the site is a clinic building for Persons with Developmental Disabilities clients and the other is the former fire hall now used as an education centre.

Mr. Sieben further advised ministerial approval, to transfer the 13.27 acres of land at Corporate Centre – Michener Hill from the Province of Alberta to Alberta Health Services, was granted in January 2009.

Mr. Sieben advised the 2.41 acres and buildings have been continually occupied by Persons with Developmental Disabilities. Agreement for the lease of this property back to government must occur prior to the transfer of the overall 13.72 parcel to AHS. Ministerial approval is necessary prior to any AHS lease transaction.

Mr. Sieben commented that this will make it easier for Persons with Development Disabilities to continue their good work.

MOVED BY MR. DON SIEBEN, SECONDED BY MR. GORD BONTJE, that with respect to Report AF09-134, the Alberta Health Services Board requests ministerial approval for a nominal sum lease for 2.41 acres of land and buildings at 43 Michener Bend from Alberta Health Services to Alberta Infrastructure for use by Persons with Developmental Disabilities (PDD) a division of Seniors and Community Supports.

MOTION UNANIMOUSLY CARRIED

AHSB09-09 Royal Bank of Canada (RBC) Credit Facilities

Mr. Don Sieben spoke to the report contained in the agenda, and advised that in response to the RFP process, RBC approved AHS' request for an overdraft / operating line of credit of \$220 million for general operating requirements at a rate of Prime minus 0.5%, or 1.75% based on current rates, as well as a letter of credit / guarantee limit of \$40 million at a cost of 50 basis points (bps) under prime.

He further advised that Alberta Health Services is currently in discussions with RBC in regards to any general security / collateral required to enter into these credit facilities, including "all present and after acquired personal property and proceeds therefrom."

MOVED BY MR. DON SIEBEN, SECONDED BY MR. JOHN LEHNERS, that with respect to Report AHSB09-09, the Alberta Health Services Board authorize the Chief Executive Officer (or delegate) to:

- 1. Enter into a \$220M general operating line of credit / overdraft facility with RBC;**
- 2. Enter into a letter of credit of up to \$40M/ letter of guarantee facility with RBC as required; and**
- 3. Provide general security as may be required to enter into these credit facilities.**

MOTION UNANIMOUSLY CARRIED

Governance Committee, November 19, 2009

Ms. Linda Hohol, Chair, Governance Committee, provided an update with respect to the Governance Committee meeting held on November 19, 2009.

GOV09-50 Committee of the Whole Terms of Reference

Ms. Hohol spoke to the report contained in the agenda and advised that the AHS Board is also comprised of five standing committees and each committee has four or more members of the Board, and conduct work on each committee in accordance with their terms of reference. The committees being; Audit and Finance, Governance, Health Advisory, Human Resources and Quality and Safety. She further advised that in addition, the Board meets as a whole to discuss issues in more detail, and receive detailed presentations and to hear confidential information or other information of a more private nature and that committee is called the Committee of the Whole.

Ms. Hohol advised that the Board has looked at best practices in governance and it was realized that a clear terms of reference for the Committee of the Whole should be developed. She stated that although the Committee of the Whole consists of all the members of the Board, a meeting of the Committee of the Whole is not a properly constituted meeting of the Board and no decisions are made there as all formal resolutions must be dealt with at Public Board meetings.

She advised that all Terms of Reference would be posted on the Alberta Health Services website.

MOVED BY MS. LINDA HOHOL, SECONDED BY MS. CATHERINE ROOZEN, that the Alberta Health Services Board receive Report GOV09-50, Committee of the Whole Terms of Reference, and formally ratify the establishment of the Committee of the Whole and approve and adopt the Committee of the Whole TOR.

MOTION UNANIMOUSLY CARRIED

GOV09-52 Communications Strategic Plan

Ms. Hohol spoke to the report contained in the agenda and advised that Alberta Health Services is going through a vast transformation and therefore needs a good communication plan and strategy, and the strategy needs to be well implemented. She stated that under the Senior Vice President, Communications' leadership, the Plan was developed and will improve communication with government, internal stakeholders, physicians, nurses, other professional health workers, and external stakeholders.

She advised that the Board is pleased to have the Communication Plan and it would be placed on the Alberta Health Services website.

MOVED BY MS. LINDA HOHOL, SECONDED BY MR. GORD BONTJE, that the Alberta Health Services Board approve Report GOV09-52, the Communications Strategic Plan.

MOTION UNANIMOUSLY CARRIED

GOV09-54 Code of Conduct

Ms. Hohol spoke to the report contained in the agenda and provided an update of the status of the Code of Conduct and an overview of consultation feedback.

Ms. Hohol advised that there were many useful comments provided during the consultation process and many were included, as appropriate. She stated that 110 comments were received, which were mostly positive, and the Code of Conduct has been moved to a more principles based Code.

Mr. Ken Hughes, Board Chair, noted Alberta Health Services has taken advice and criticisms of staff and the public in developing this updated Code and this is the open way the organization chooses to work.

Ms. Hohol further advised that Board policies are reviewed on a regular basis, which is typically carried out annually.

MOVED BY MS. LINDA HOHOL, SECONDED BY MR. GORD WINKEL, that the Alberta Health Services Board approve Report GOV09-54, the revised Code of Conduct, (“Code”) and recommend January 1, 2010 as the date for the Code to come into effect and to delegate to Management the authority to amend Appendix A of the Code as deemed necessary.

MOTION UNANIMOUSLY CARRIED

Special Meeting of Health Advisory Committee, October 21, 2009

Mr. John Lehnrs, Chair, Health Advisory Committee, provided an update with respect to the Special Health Advisory Committee meeting held on November 25, 2009.

**HAC09-27 Health Advisory Council Membership
Recommendations for Health Advisory Councils 1,
2, 3, 4, 5, 6, 7, 8, 9, 11 and 12**

Mr. Lehnrs spoke to the report contained in the agenda and advised of the list of recommended applicants with terms of appointment to Health Advisory Councils 1, 2, 3, 4, 5, 6, 7, 9, 11 and 12, for consideration for appointment.

Mr. Lehnrs further advised the recommendation for terms of appointment to Councils 7, 9 and 10 is presented for consideration.

He advised all members will be contacted to advise of their appointment and the appointments will be announced once all have been contacted.

Mr. Lehnrs responded to questions with respect to make up of the Councils and advised that we have a wide breadth of representation on the Councils.

Mr. Lehnrs thanked all those who stepped up to sit on the Councils and stated he was looking forward to their advocacy and hearing their feedback. He stated he is looking forward to having them begin their work in January 2010.

Ms. Teri Lynn Bougie, Board Member, commented that Alberta can be proud of its history and people stepping up to volunteer their time and emphasized that with respect to Health Advisory Councils, how much the Board appreciates all the Albertans that have put their names forward to volunteer. She stated that the Board very much looks forward to working with the Councils, that it will be a dynamic process, and the Board is looking forward to their input and advocacy.

Ms. Bougie further commented that the Board wants to hear from the Councils on the issues that are touching in their communities and want to hear their stories and get their input.

Mr. Gord Winkel, Board Member, noted that the Board appreciates the engagement of Council members and would like to support them in their work.

MOVED BY MR. JOHN LEHNERS, SECONDED BY MS. TERI LYNN BOUGIE, with respect to Report HAC09-27, the Alberta Health Services Board:

- 1) Approve Health Advisory Councils Membership Recommendations for Health Advisory Councils 1, 2, 3, 4, 5, 6, 7, 8, 9, 11 and 12, as per the attached list; and**
- 2) Approve terms of appointment for members of Health Advisory Councils 7, 9 and 10, as per the attached list.**

MOTION UNANIMOUSLY CARRIED

OTHER BUSINESS

No other business was discussed.

NEXT PUBLIC MEETING

Date: January 21, 2009
Location: Calgary, AB
Time: TBD

ADJOURNED

MOVED BY MR. STRATER CROWFOOT, SECONDED BY MR. JACK ADY, that the meeting of the Alberta Health Services Board adjourn at 2:00 p.m.

MOTION UNANIMOUSLY CARRIED

Chair

Recording Secretary