Connect Care Survey Results and Action Plan

October 2025





Agenda

- 2023 Connect Care Survey action plan and outcomes
- 2025 Specialty Care Alliance Connect Care survey

Dr. Bertus Eksteen - Chair, Specialty Care Alliance of the AMA

- 2025 Arch Collaborative Survey results
- Connect Care Optimization Action Plan 2025
- Questions



2023 Connect Care Survey: Action Plan and Outcomes



What We Heard from You in 2023: Connect Care Optimization Priorities



Data Accessibility

- Improve results delivery to reduce physician burden
- In-system results review to align with Netcare



Flowsheets and Orders for Nursing / Allied Health

- Streamline document flowsheets and orders to reduce documentation burden
- Introduce productivity tools



Training and Clinical Support

- Enhance continuing education options to improve clinician efficiency
- Integrate support areas to best serve clinician needs



Enhancing Clinical Voice in System Governance

- Introduce rounding and improvement sprints to focus on clinical needs
- Introduce a clinical informatics program to enhance efficiency and satisfaction

What We Did 2023-2025

Document and Result Distribution Task Force (next slide)

Flowsheet
Optimization: Macros
(2.2M clicks, 737 hrs saved
in first month alone)

Prescriber Experience
Program
(upcoming slides)

Clinicians First:
Clinical Systems Improvement
(CSI) Structure
(upcoming slides)

Reducing Administrative Burden: **Document and Result Distribution Optimization Roadmap**

Early

2024

eDelivery routing (without lab)

Resolves majority of result duplication with eDelivery

2024

Jan

2025

Duplicative lab order merge

Consolidate duplicate lab orders from multiple providers into a single order and deliver results to all ordering providers (saves cost and reduces number of reports to manage) Jul 22

Inpatient results

Allow routing of select inpatient results to provider's default location.



eDelivery of ECG written reports



Nov 25, 2025* Sept 2025

Lab added to delivery method specific to provider location/clinic and eDelivery Routing More targeted routing for lab and reduced duplication with eDelivery

Summative documents

Direct inpatient notes to author-specified recipients beyond primary care provider

Aug 25 2024

More targeted routing

Delivery method specific to provider location/clinic (without lab)

> Timelines are based on best current projections & subject to change. * Updated October 2025

Prescriber Experience Team

- Comprised of 30 FTE employees and 90 part-time MD's
- Provide initial training, ongoing education, and support for 13,000 prescribers, 3,000 new medical learners, and 600 new medical staff annually
- Support work to maintain and improve the system
- New Physician Informatics Lead model in place for 2025: Site and provincial reps for every specialty and every part of the province. <u>Link to Listing of Prescriber Experience / CMIO Contacts</u>

Continuing Education Offerings

- CMIO Thrive Classes: 20 unique subjects; 209 classes completed in 2024
- 1:1 Support Sessions: Address individual MD needs
- Site rounding by NP staff / trainers: Address workflow challenges
- Epic SmartUser Program:
 - Classes delivered by Epic to learn tips to speed up most common workflows
 - 531 classes attended in 2024-2025
- Personalization Training:
 - Adjust system settings to increase end user efficiency
 - 106 classes delivered in 2024



Thrive Class Registration

Prescriber Support

- **Ticket Support in 2024**:
 - 3,500+ tickets closed
 - 6,300+ assessed/redirected
 - 85% customer satisfaction
- Email Support 2024: 4,500+ addressed
- **Online Resources:**
 - Monthly newsletter "Between the Charts"
 - Blog: Over 400 posts/year
 - **Connect Care Manual**
 - 100's of clinical resources



Bytes Blog

Connect Quality

- Recognizing the Gap:
 - PPIP projects required by CPSA
- Our Response:
 - Ready-to-use project templates aligned with **CPSA** requirements
 - Feedback tools built in
 - Free of charge
- **Progress So Far:**
 - 273 individuals signed up to date

See more at: ConnectQuality.ca



Clinical Systems Improvement (CSI) Methodology



Clinician Feedback





Observational Rounding



Arch Collaborative

5-Point Optimization
Framework
(driven by clinicians and staff)



22 Clinical Program-based teams 10 System-wide committees Spanning all sectors/orgs

- Blueprints
- Clinician-Prioritized Annual Roadmaps
- Improvement Sprints
- Optimization and maintenance plans coordinated across teams





JULY 2025

AMA SPECIALTY CARE ALLIANCE: CONNECT CARE TRACKING SURVEY 2025

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NESEARCH METHODOLOGY



Research Methodology



- Approach: Branded online survey
- Sampling: A comprehensive sampling of Alberta specialists (list provided by AMA).
 Survey invites and reminders sent by ThinkHQ using a secure online survey platform

Year	Field dates	Universe	Sample size	Response Rate	MOE*
2025	Jun 5 – Jul 7	N=4,412	n=313	7%	+/- 5.3
2023	Feb 23 – Mar 6	N=5,549	n=737	13%	+/- 3.4

• Margin of error*: Using Finite Population Correction, the margin of error for the 2025 sample is +/- 5.3 percentage points, 19 times out of 20. The margin of error for subsets of the sample will be larger, and therefore care should be taken in analysis

DETAILED FINDINGS



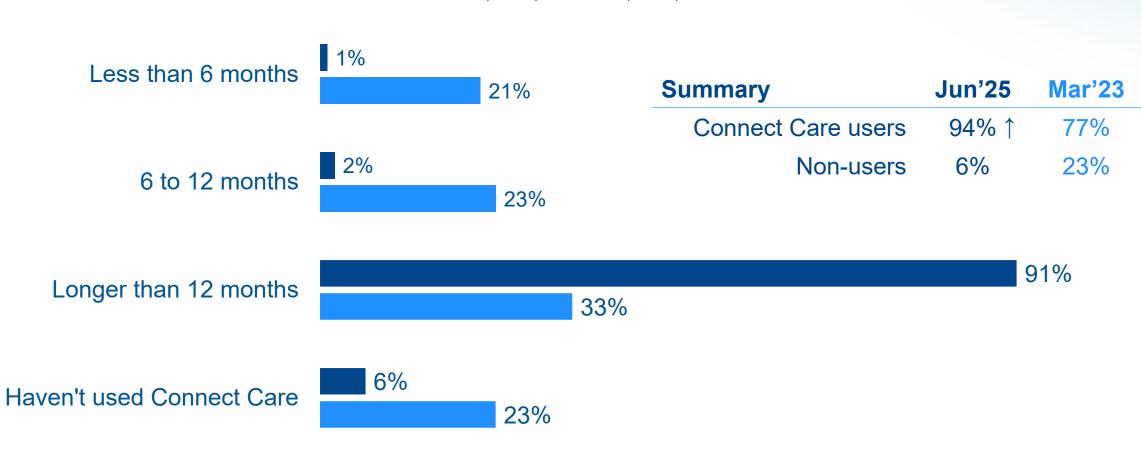
Connect Care Usage Among Specialists











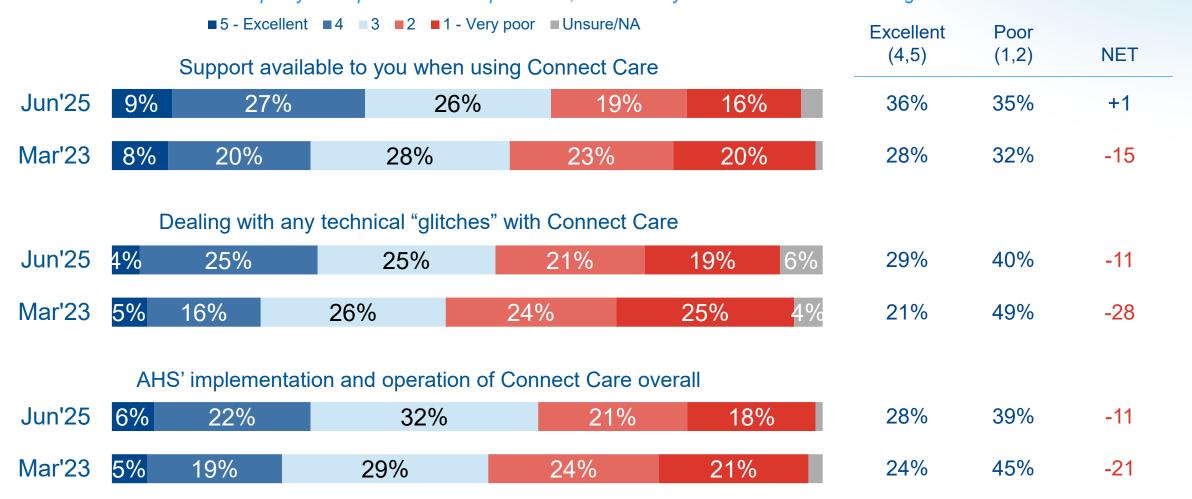
Base: All respondents

Connect Care Users Rate Implementation and Operation



Tracking

We're interested to know your thoughts about the implementation and operation of Connect Care by Alberta Health Services (AHS). Based upon your experience and impressions, how would you rate each of the following?



Base: Connect Care users: Mar'23 (n=570), Jun'25 (n=293) | NET: Excellent minus poor

Connect Care Users Rate Implementation and Operation



Tracking ... continued

We're interested to know your thoughts about the implementation and operation of Connect Care by Alberta Health Services (AHS). Based upon your experience and impressions, how would you rate each of the following?

	■ 5 - E	Excellent (4,5)	Poor					
Being responsive/receptive to feedback about Connect Care							(1,2)	NET
Jun'25	4% 15%	22%	24%	27%	8%	19%	51%	-32
Mar'23	5% 11%	21%	23%	32%	8%	16%	55%	-39
	On-go	oing training for	you in using Con	nect Care				
Jun'25	4% 14%	22%	23%	28%	9%	18%	51%	-33
Mar'23	4% 10%	27%	24%	30%	5%	14%	54%	-40

Base: Connect Care users: Mar'23 (n=570), Jun'25 (n=293) | NET: Excellent minus poor

User Experiences and Impressions of Connect Care



Tracking

We're interested in your experiences and impressions of Connect Care itself. How would you rate Connect Care on each?

■5 - Very positive ■4 ■3 - Neutral/no impact ■2 ■1 - Very negative ■Unsure/NA							Negative	
	Communication/correspondence between care providers							NET
Jun'25	279	%	39%	15%	11% 7%	66%	18%	+48
Mar'23	19%		37%	23%	12% 7%	56%	19%	+37
		Advancing con	nprehensive care	in Alberta				
Jun'25	15%	380	%	25%	10% 7% 5%	53%	17%	+36
Mar'23	14%	28%	28%	6 13'	% 11% 6%	42%	24%	+18
		Your impressi	on of Connect Ca	ire overall				
Jun'25	8%	29%	26%	19%	17%	37%	36%	+1
Mar'23	9%	25%	17%	25%	23%	34%	48%	-14
Your ability to deliver care to patients overall								
Jun'25	10%	26%	31%	21	% 11%	36%	32%	+4
Mar'23	9%	23%	25%	24%	18%	32%	42%	-10

Base: Connect Care users: Mar'23 (n=570), Jun'25 (n=293) | NET: Positive minus negative

User Experiences and Impressions of Connect Care



Tracking ... continued

We're interested in your experiences and impressions of Connect Care itself. How would you rate Connect Care on each?

■5 - Very positive ■4 ■3 - Neutral/no impact ■2 ■1 - Very negative ■Unsure/NA									
Elir	minating duplication	Positive (4,5)	Negative (1,2)	NET					
Jun'25	9% 21%	22%	20%	21% 7%	30%	41%	-11		
Mar'23	9% 18%	25%	14%	23% 11%	27%	37%	-10		
		Your efficiency	overall						
Jun'25	8% 15%	19%	30%	27%	23%	57%	-34		
Mar'23	7% 14%	15%	9%	34%	21%	63%	-42		
	Your ability to admit patients to AHS facilities								
Jun'25	8% 14%	28%	12% 8%	30%	22%	20%	+2		
Mar'23	6% 10%	26% 129	6 12%	34%	16%	24%	-8		
Administrative time associated with the clinical care you provide									
Jun'25	5% 11% 10%	6 24%		48%	16%	72%	-56		
Mar'23	5% 8% 12%	28%		45%	13%	73%	-60		

Base: Connect Care users: Mar'23 (n=570), Jun'25 (n=293) | NET: Positive minus negative

User Experiences and Impressions of Connect Care



Tracking ... continued

We're interested in your experiences and impressions of Connect Care itself. How would you rate Connect Care on each?

	■5 - Very pos	sitive ■4 ■	3 - Neutral/no impa	act ■2 ■1 - Very	negative ■ Unsure/NA	Positive	Nogativo	
	Your ab	ility to acces	(4,5)	Negative (1,2)	NET			
Jun'25	5% 6%	24%	12%	14%	39%	11%	26%	-15
Mar'23	4%	29%	9%	11%	44%	7%	20%	-13
		Inte	gration with co	mmunity EMRs	8			
Jun'25	8%	17%	15%	33%	25%	10%	48%	-38
Mar'23	4%	21%	14%	31%	28%	6%	45%	-39

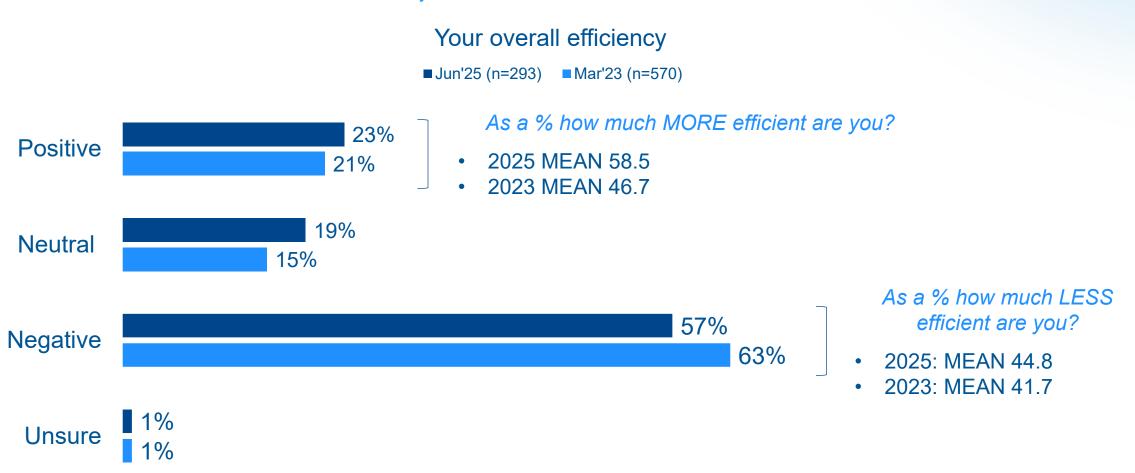
Base: Connect Care users: Mar'23 (n=570), Jun'25 (n=293) | NET: Positive minus negative

Connect Care Impact on Efficiency

Tracking



How would you rate Connect Care when it comes to ...



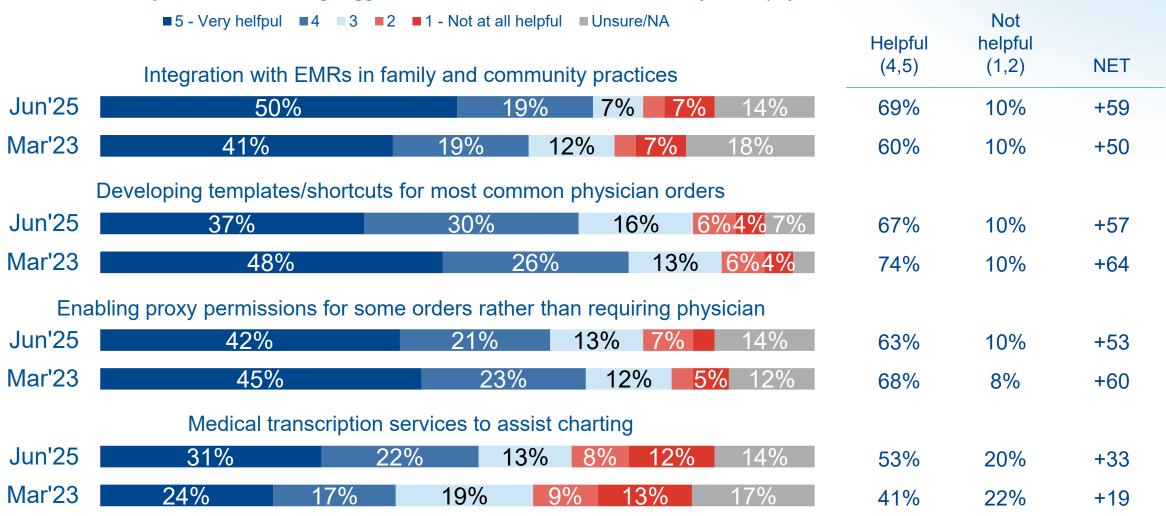
Base: Connect Care users: Mar'23 (n=570), Jun'25 (n=293)

Suggestions to help Physicians with Connect Care



Tracking

How would you rate the following suggestions that have come forward that may assist physicians in their use of Connect Care?



Base: Connect Care users: Mar'23 (n=570), Jun'25 (n=293) | NET: Helpful minus not helpful

Suggestions to help Physicians with Connect Care



Tracking ... continued

How would you rate the following suggestions that have come forward that may assist physicians in their use of Connect Care?

■5 - Very helfpul ■4 ■3 ■2 ■1 - Not at all helpful ■Unsure/NA							Not helpful	NET
	Using medical	(4,5)	(1,2)	INEI				
Jun'25	38%	14%	14%	5% 9%	20%	52%	14%	+38
Mar'23	34%	17%	14%	7% 12%	16%	51%	19%	+32
	Local "Super-	users" available virt	ually 24/7 fo	or support				
Jun'25	26%	25%	24%	8%	8% 9%	51%	16%	+35
Mar'23	27%	25%	23%	12%	8% 5%	52%	20%	+32
	Local "Super	-users" available on	-site 24/7 fo	r support				
Jun'25	18%	22% 2	6%	14% 1	1% 9%	40%	25%	+15
Mar'23	24%	18%	28%	13%	10% 6%	42%	23%	+19

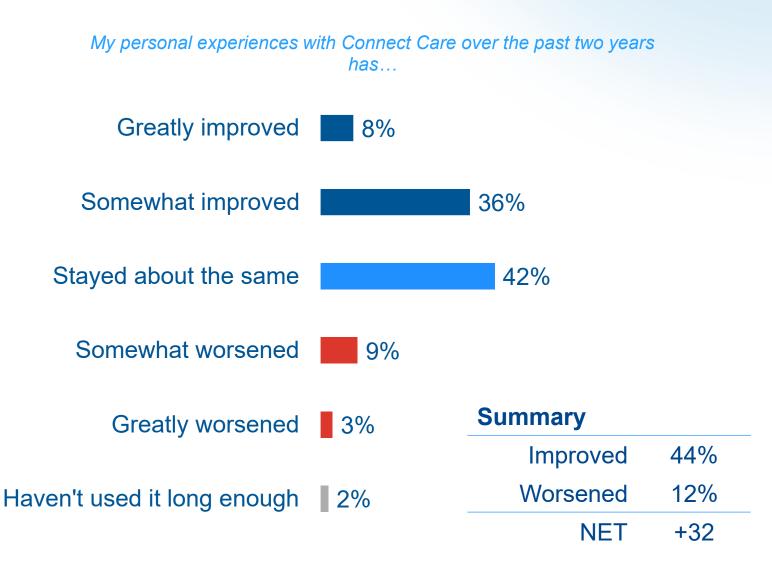
Base: Connect Care users: Mar'23 (n=570), Jun'25 (n=293) | NET: Helpful minus not helpful

Connect Care Experiences: Past Two Years



Our benchmark survey on Connect Care was completed in 2023. Since then, there have been efforts to optimize the system and implement improvements.

Which of the following categories best describes your own personal experiences with Connect Care over the past two years?



Base: Connect Care users (n=293) | NET: Improved minus worsened

Sentiment: The Best about Connect Care



What would you say are the best things about Connect Care from your perspective?

The best things about Connect Care, according to these users are:

Access to Comprehensive Patient Information (~30% of mentions)

- Ability to access patient records from across the province, including inpatient and outpatient data, labs, imaging, and notes from other providers
- Integration of all relevant clinical information in one location

Improved Communication/Collaboration (~25%)

- Secure chat function for timely communication among healthcare providers
- Messaging features for coordination of care and group discussions

Remote Access and Flexibility (~15%)

- Ability to access charts and perform tasks from home or portable devices (e.g., iPhone, iPad)
- Easier to work remotely when on call

Smart Tools and Efficiency Features (~15%)

- Use of smart phrases, templates, and prefilled order sets to streamline documentation and tasks.
- Dictation tools like Dragon for faster note-taking

Integration with Netcare and Other Systems (~10%)

- Seamless connection with Netcare for additional patient data
- Ability to send prescriptions and notes directly to pharmacies and other providers

Legibility and Organization (~5%)

- Clear and legible documentation, avoiding issues with handwriting
- Organized access to consults, referrals, and test results

Base: Connect Care users (n=293), who voluntarily offered a comment

Sentiment: The Worst about Connect Care



What would you say are the worst things about Connect Care from your perspective?

The worst things about Connect Care, according to these users are:

Excessive Administrative Burden (~25% of mentions)

- Spending more time on tasks like documentation, order entry, and managing notifications, which detracts from patient care
- Many administrative tasks previously handled by clerical staff are now shifted to physicians, increasing workload
- Unpaid time spent on tasks like shadow billing, discharge summaries, and correcting errors

Complex Navigation/Too Many Clicks (~20%)

- The system requires excessive clicks to complete simple tasks, leading to inefficiency and frustration ("death by 1000 clicks")
- Non-intuitive interface makes it difficult to find information or perform infrequent tasks
- Users often rely on workarounds or external systems like NetCare for faster access to info

Base: Connect Care users (n=293), who voluntarily offered a comment

Note Bloat and Redundant Information (~18%)

- Charts overloaded with unnecessary or repeated info, making it hard to locate relevant details.
- Errors with copy-pasting and auto-fill features, leading to inaccurate or misleading documentation

Poor Integration with Community EMRs (~15%)

- Lack of interoperability with physicians and EMRs results in duplication of work and fragmented care
- Community providers often cannot access Connect Care, creating inefficiencies in transitions of care
- Reliance on multiple systems (NetCare, EMRs)

Inefficient Lab and Results Review (~12%)

- Lab results poorly organized, difficult to find info
- Users report duplicate lab results, misrouted labs, and canceled orders without proper communication
- Prefer NetCare for lab review (clearer layout/org)

Secure Chat Misuse/Comms Issues (~10%)

- Used inappropriately causing disruptions/delays
- Feeling overwhelmed by constant messages, some that could be handled by other staff
- Lacks accountability that messages acted upon

2025 Arch Collaborative Survey: Results



Connect Care User Survey

Prioritizing Your Experience

- Completed Spring 2025, 4 months after final system launch
- Goals:
 - Measure what has changed since our last survey in 2023 (same questions)
 - > Understand the experience of our clinical users, including in the community
 - > Identify where to focus for improvement, with benefit of global experience
- Almost 4,000 respondents: Approximately 1,450 nurses, 560 physicians, 1,950 allied health & other professionals





What Is the KLAS Arch Collaborative?

Through standardized surveys and benchmarking, healthcare organizations collaborate to improve patient and provider outcomes from use of their clinical information systems.

Measurement and Benchmarking

- **300+** healthcare organizations
- 600,000+ clinician surveys completed
- 13 countries

Global Collaboration

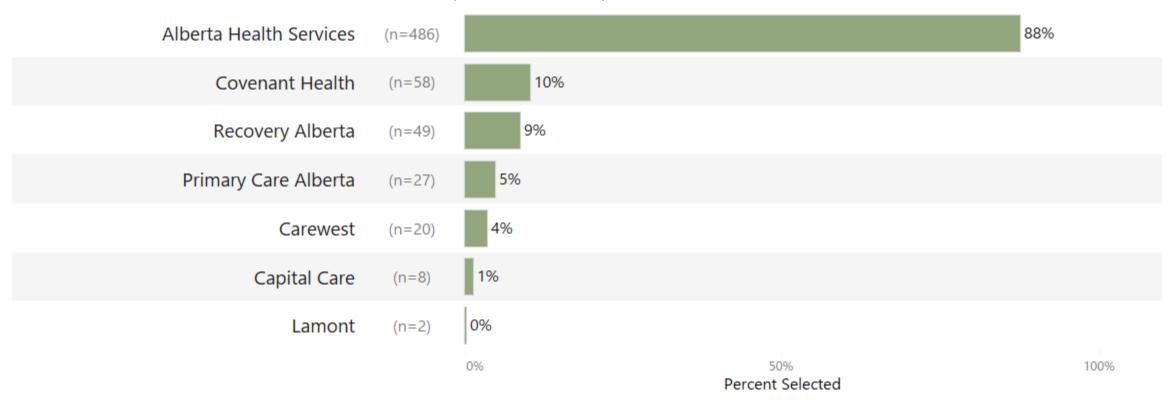
- 200+ case studies of high-performing organizations
- **50+** best practice reports
- Annual Learning Summit





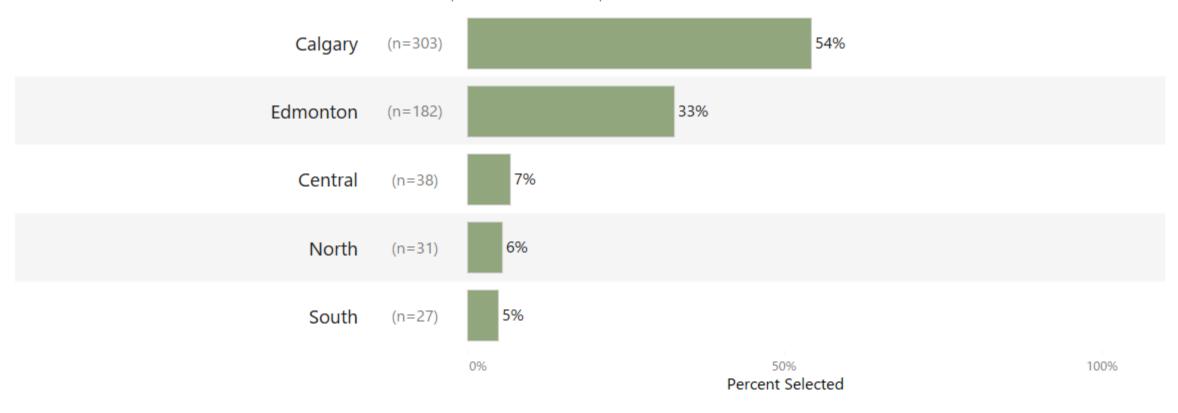
Percent Selected as Organization Selection

2025 Alberta Health Services; Physicians (multiple selections possible)



Percent Selected as In What Zone Do You Practice

2025 Alberta Health Services; Physicians (multiple selections possible)



Net EHR Experience Score (NEES) Calculation

Do you agree this Electronic Health Record (EHR):

- 1. Is available when you need it (has almost no downtime)
- 2. Has the fast system response time you expect
- 3. Provides expected integration within your organization
- 4. Provides expected integration with outside organizations
- 5. Has the functionality for your specific specialty/care focus
- 6. Is easy to learn
- 7. Makes you as efficient as possible
- 8. Enables you to deliver high-quality care
- 9. Keeps your patients safe
- 10. Has alerts that prevent care delivery mistakes
- 11. Allows you to deliver patient-centered care

These 11 metrics are combined to calculate the Net EHR Experience Score (NEES)

the percentage of negative survey answers, subtracted from the percentage of positive answers (range: -100 to +100).



Net EHR Experience Score: 2023 to 2025 Overall

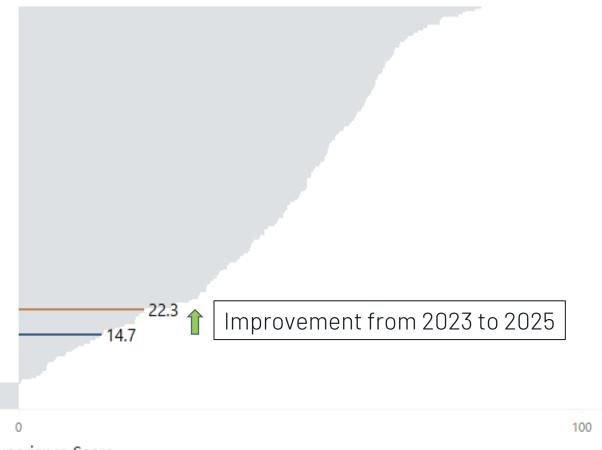
Net EHR Experience Score

All respondents

2025 Alberta Health Services (n=3,947)

2023 Alberta Health Services (n=5,976)

The grey distribution to the right shows the NEES for all organizations in the Arch Collaborative database, with AHS' position highlighted for 2023 and 2025.



-100

Net EHR Experience Score



Overall, the experience with the Connect Care is improving for clinicians, but much work remains to be done to optimize the system.



Physicians: System reliability and quality care metrics improved the most. There is still plenty of opportunity for further improvement overall.



Clinical Practice is Enhanced Through EHR Use Change

2025 Alberta Health Services (repeat respondents only)

	Percent Agree	Previous Percent Agree	Percent Agree Change
All respondents	47% (n=594)	39% (n=594)	+8%
Physicians	43% (n=143)	30% (n=143)	+13%
Advanced practice providers	83% (n=6)	50% (n=6)	+33%
Nurses	46% (n=143)	35% (n=143)	+11%
Allied health professionals	55% (n=137)	45% (n=137)	+10%



Executive Summary

Satisfaction with Connect Care has improved since 2023. Physician satisfaction has jumped 12.6 points and nurse satisfaction has increased 9.4 points. Highly satisfied clinicians point towards personal efforts learning the system, personalizations, learning from peers and use of AHS learning resources to reinforce their knowledge.

Recommendations

- Improvement is happening, but there is a long journey still ahead to help clinicians feel satisfied. Education should be the first step on this journey.
- Support received, especially according to physicians, has really improved. The next step is to accelerate the reach of support.
- Documentation efficiency, or more accurately, inefficiency is a top concern

More broadly:

"Relieving Admin Burden", a.k.a.

"Bringing the Joy Back to Practice"

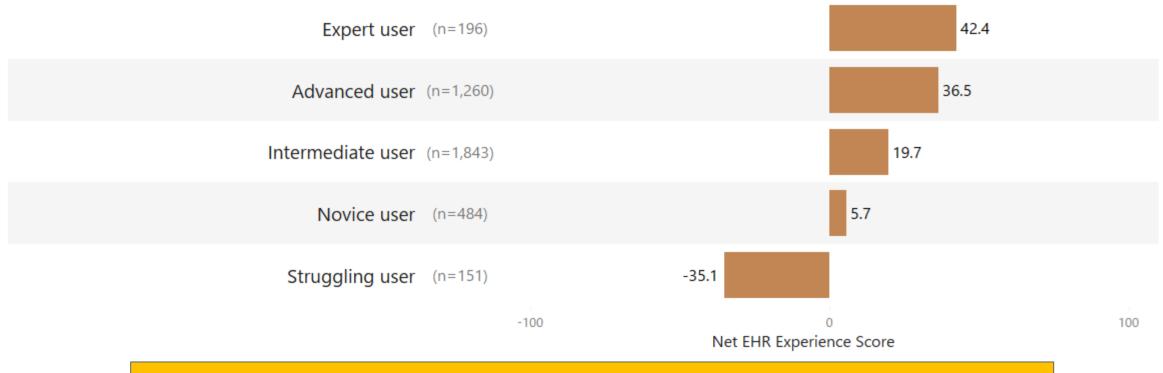
2025 Action Plan



Physicians who take the time to learn the system are much happier in their daily work. The converse is also true.

Net EHR Experience Score by EHR Proficiency

2025 Alberta Health Services All respondents (n > 5)



Get Involved!

1-3 hours of education = \sim 45 mins charting time saved per week

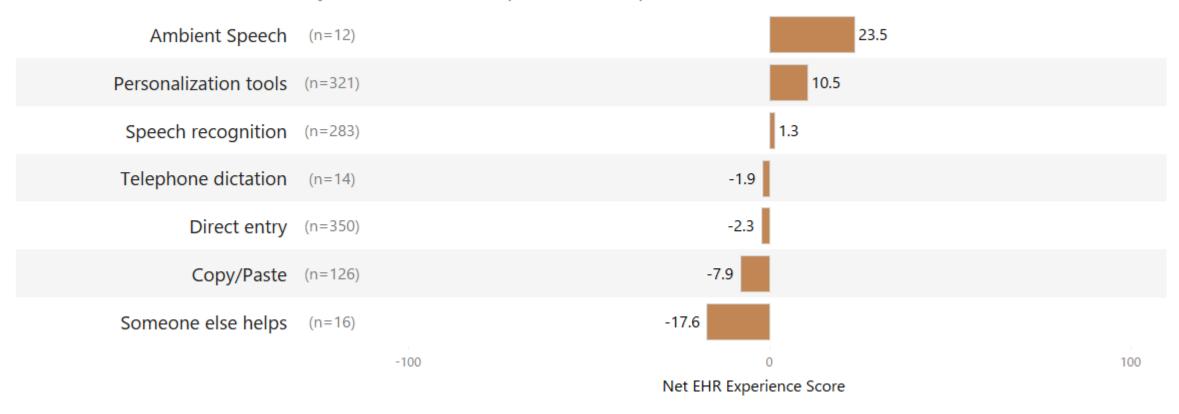
Enhancements to Prescriber Education and Support

- Epic weLearning videos becoming available in Connect Care
- E-Learning overhaul moving towards small bite-sized videos
- New staff support plan offering support at set intervals
- Launch of the Connect Care Prescriber Knowledge Base (self-serve)
- Communication of updates and improvements via site and specialty-based
 MD representatives; Present key topics at specialty Rounds / meetings
- Data-driven insights to help improve clinician efficiency, optimize workflows and track outcomes of training ("Signal" dashboards)

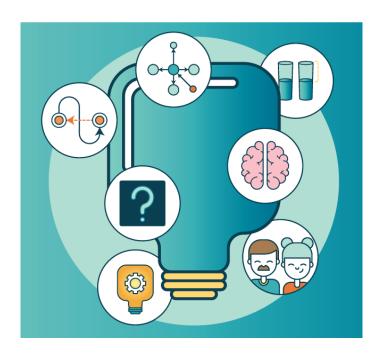
Early experience with AI scribe "ambient" documentation at AHS already shows a strong improvement in MD satisfaction.

Net EHR Experience Score by Documentation Method

2025 Alberta Health Services; Physicians (n > 5, multiple selections possible)



Initiatives to Relieve Administrative Burden



1. In Flight:

- Connect Care Provider Portal access via Alberta Netcare
- Day Medicine treatment orders from the Community
- Completion of Document/Result Routing Enhancements
- Al Scribe pilot in Emergency Departments
- Lab eOrdering and eReferrals

2. Artificial Intelligence Opportunities (dependent on funding):

- Al Scribe expansion and integration
- Advanced Chart Search (Semantic Search)
- Inpatient Chart Summarization: Handover, Consults, Referrals, Discharge
- Outpatient Chart Summarization: Prep for appointments
- Automated problem list updates
- Simplification of clinical notes for patients (AVS, MyChart)
- Identify needed patient follow-ups from notes/reports
- Transform questions into reporting queries

...and many more!

Our Ongoing Commitment to You

- Engaging with You: partnership with AMA / SCA
- Continuing to Improve: executing on our Action Plan
- Measuring our Improvements: follow-up user surveys
- Share your views and/or reach out for help:
 - CMIO Email: cmio@ahs.ca
 - AHS Solution Centre: 1-877-311-4300 (press 1, then 1)



