

# Everyday HeRO

## Getting ahead of harm

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AHS Provincial Patient Safety



Everyday  
HeRO

Everyday HeRO <noun>

eve • ry • day he • ro | evrē dā hirō

1. A person who exhibits high reliability behaviors enhancing patient safety in their everyday work

# What the heck is a High Reliability Organization?





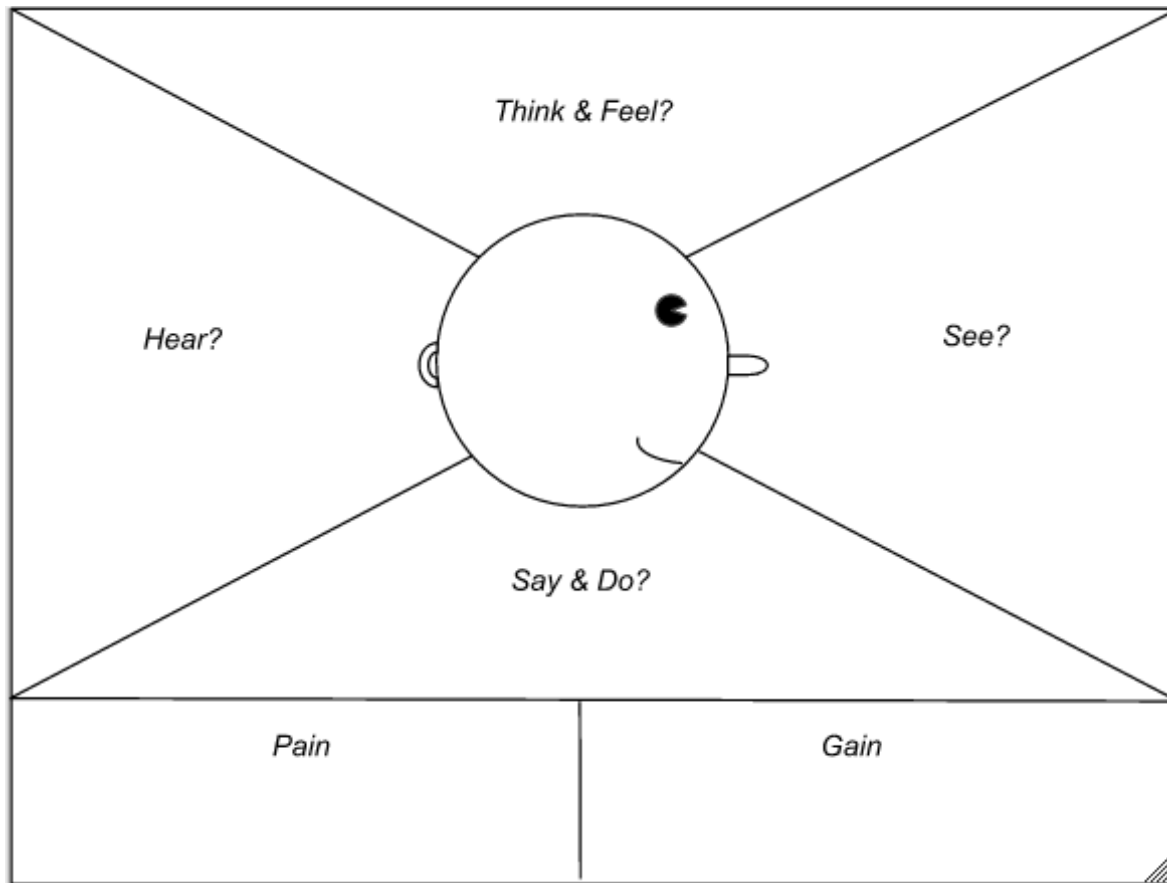


***Why wouldn't we want this for healthcare?***

How do you  
keep patient's  
safe?



Is high reliability currently being practiced in AHS?



What do you  
feel, hear, see  
that makes  
you feel safe?

Is high reliability currently being practiced in AHS?

# Five principles of high reliability



The World Health Organization defines 5 characteristics that support high reliability

## High Reliability in Clinical Settings



### PRE-OCCUPATION WITH FAILURE

Regarding small, inconsequential errors as a symptom that something is wrong



### SENSITIVITY TO OPERATIONS

Paying attention to what is happening on the front line



### RELUCTANCE TO ACCEPT SIMPLIFICATION

Develop a process or handle a problem with systems view



### COMMITMENT TO RESILIENCE

Developing capabilities to detect, contain and bounce-back from failure



### DEFERENCE TO EXPERTISE

Pushing decision making down and around to the person with the most related knowledge and expertise

### Early Deterioration Tools

(Early Warning Signs, CIWA, AMP)

### Screening Tools

(Braden, CTAS, Fall Risk, CAM)

### Early Response Assessment Teams

(Code 66, STEP, MET, Rapid Response)

### Huddles

### Rapid Rounds

### Visual Cueing

(coloured arm bands, falling stars)

### Checklist (safe surgical, pre-op)

### Least Restraint Policy

### Clinical Pathways

### Handover Tools

(IDRAW, IPASS, SBAR)

### Peer to peer feedback

### Quality Boards

### Structured Language

(Stop the Line, CUS, NOD)

### Bedside Whiteboards

### What Matters to You

### Stop the Line



Alberta Health Services



# Is high reliability currently being practiced in AHS?





**Commitment to  
resilience**







Deference to  
Expertise



# Pre-occupation with Failure



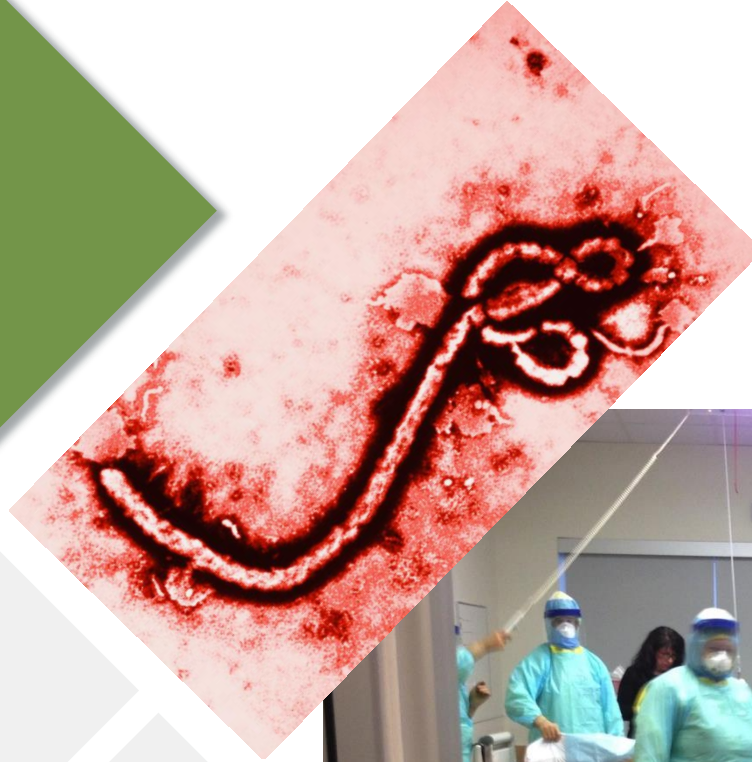




Reluctance to  
accept  
simplification



# Sensitivity to operations





**How can  
patients be  
proactive in their  
own care?**



## **1 – 2 – 4 ALL STORYTELLING ACTIVITY**

1 - Think of a high reliability behavior story (1 min)

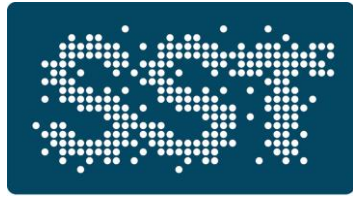
2 – Share with someone at your table (2 min)

4 – Share the stories at your table (5 min)

ALL – Share one story with the larger group (8 min)



**Ever heard of a BLACK BOX being used in the OR?**



**saegis**  
A MEMBER OF THE CMPA FAMILY

# SafeOr Program

Alberta Health Services Quality and Patient Safety summit  
October 17<sup>th</sup>

Dr Tom Lloyd, Director Saegis Safety Institute



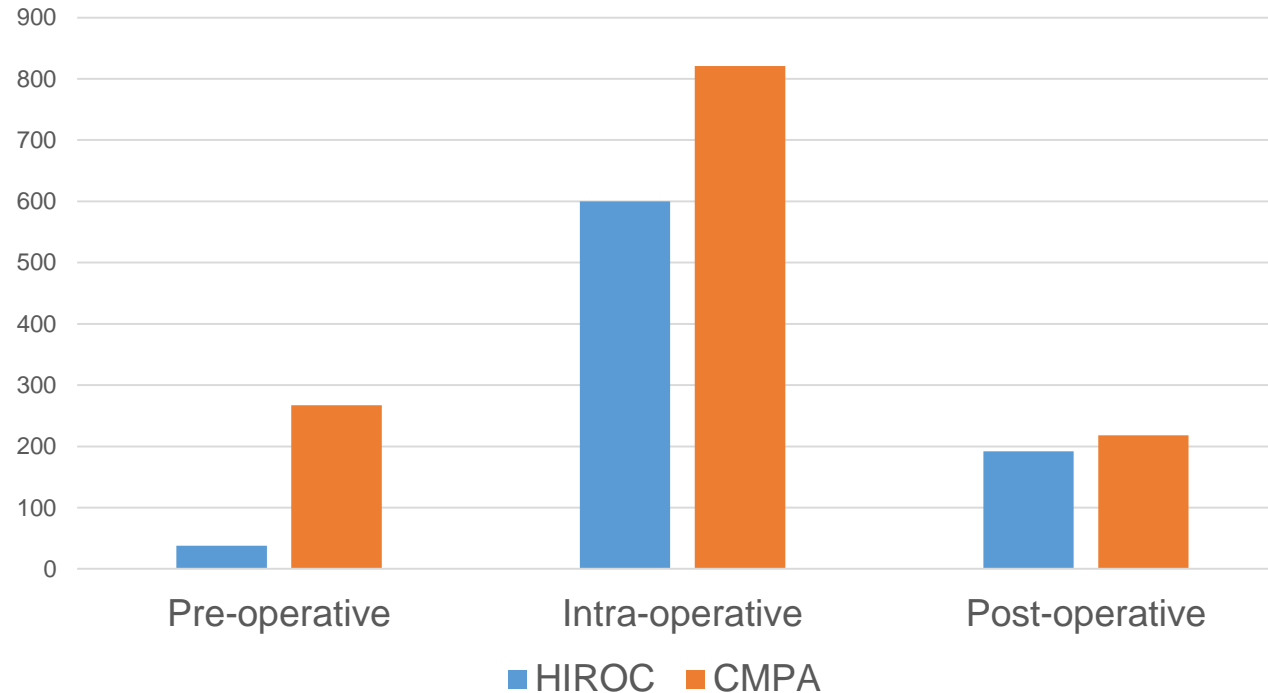
# Objectives



Show how technology and different thinking could lead to OR and patient safety

To introduce you to a transformative new program in OR safety

# Most incidents occur during the intra-operative phase



Phase of care when surgical incident occurred

Data from *Surgical Safety in Canada: A 10-year review of CMPA and HIROC medico-legal data*



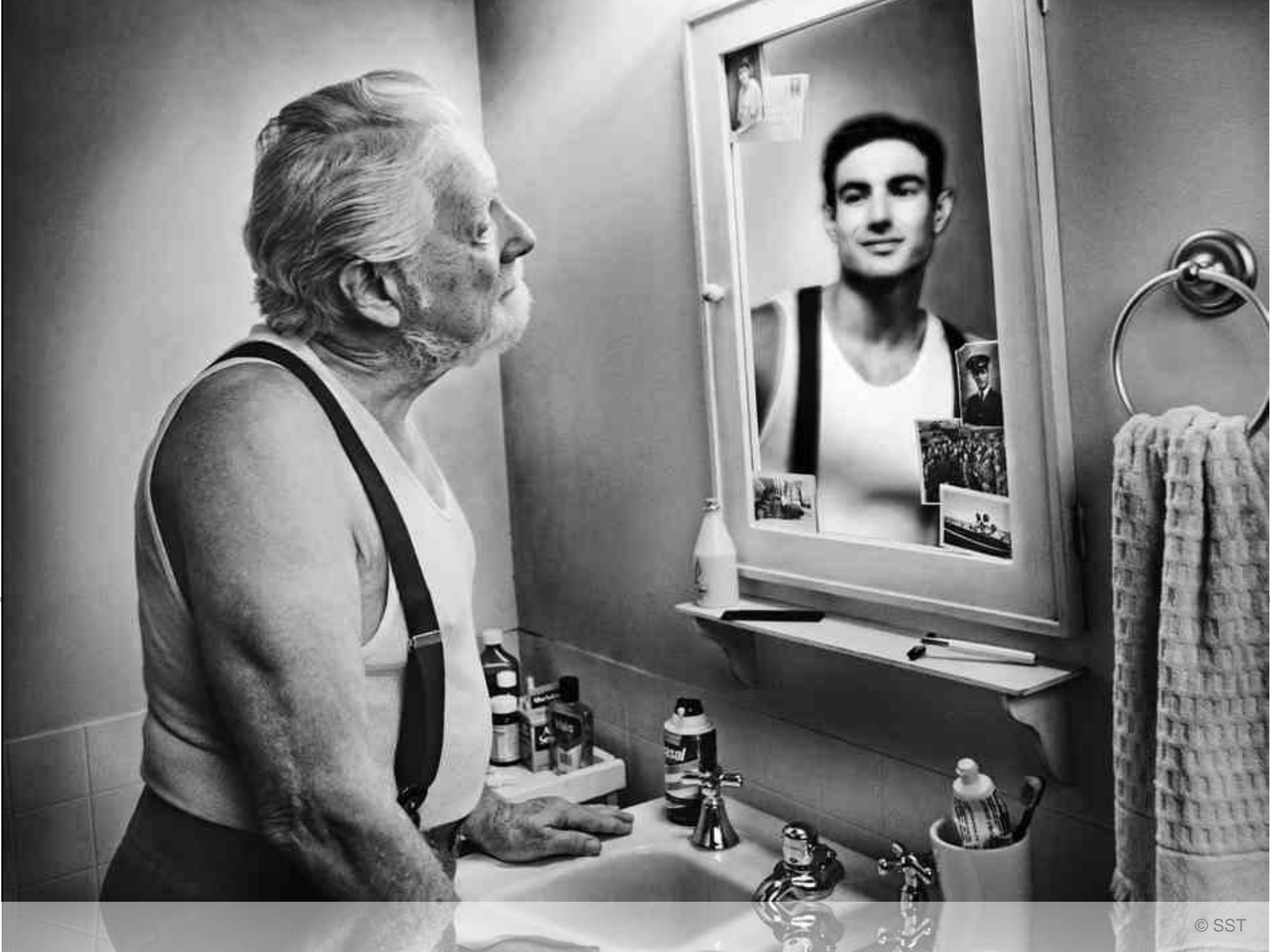
**WHAT  
HAPPENS**

**HERE**

**IN THE OPERATING ROOM**

**STAYS**

**HERE**





# The operating room is a critical area of opportunity.

To advance  
patient  
safety



To  
improve  
team culture



# The Saegis SafeOR Program

Leading  
edge  
technology



Data and  
insights

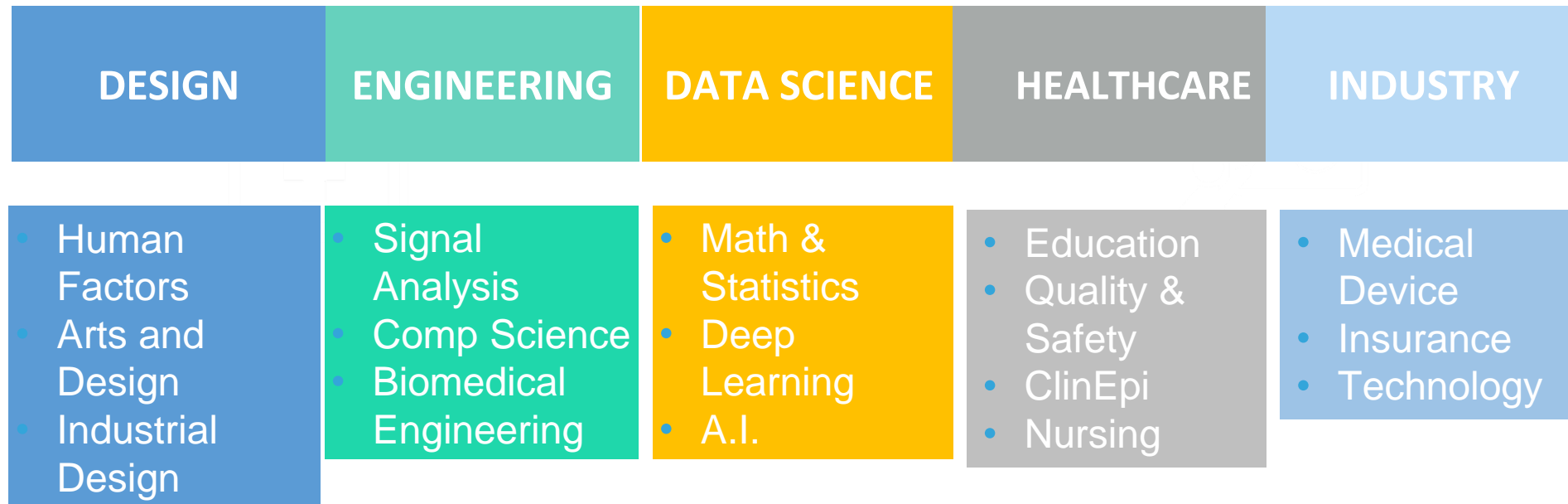


Customized  
coaching &  
education

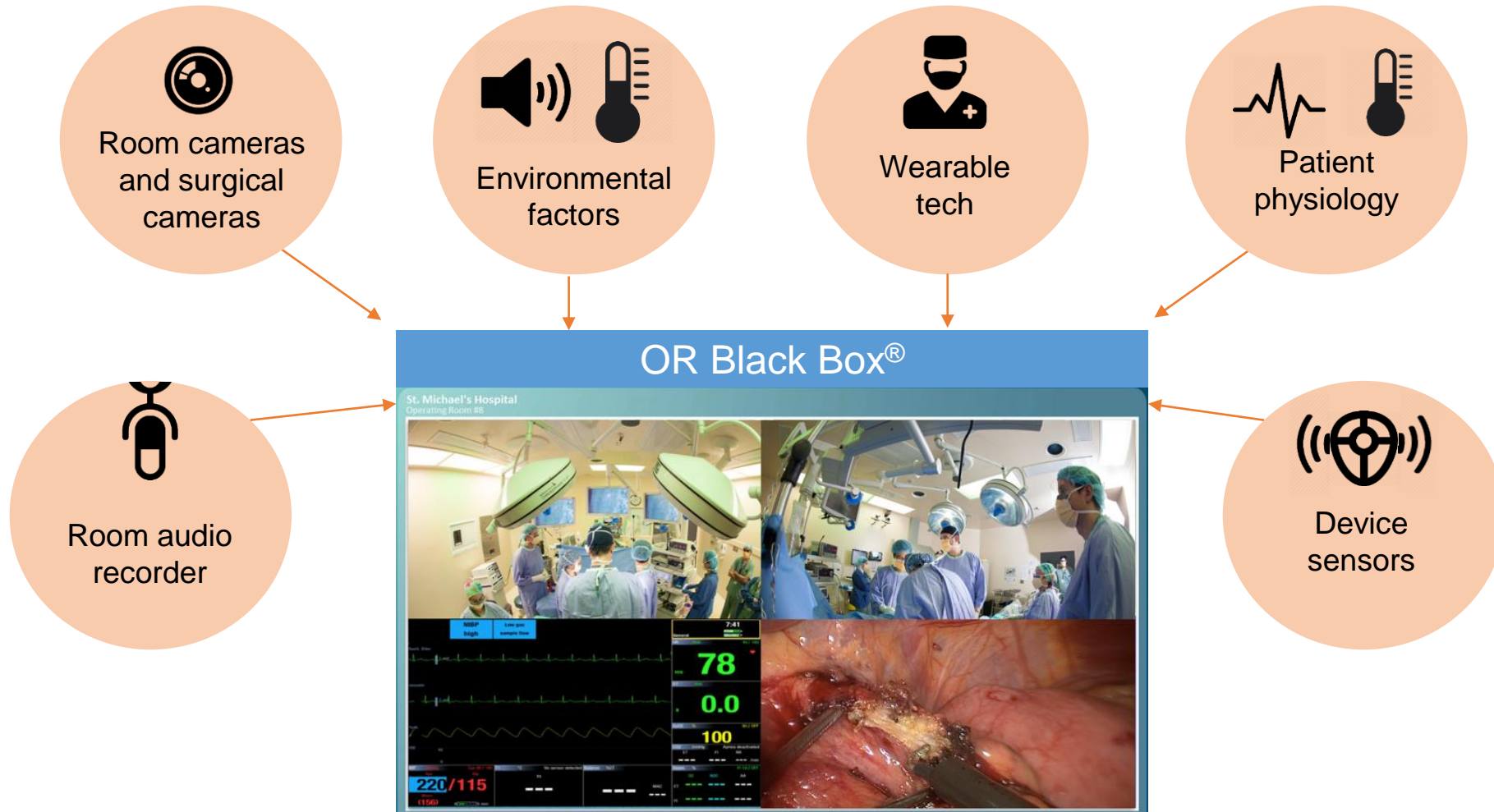


# Surgical Safety Technologies

BRINGING EXPERTS FROM HEALTH SCIENCES,  
ENGINEERING, DATA SCIENCE, MATHEMATICS,  
DESIGN, AND TECH INDUSTRY

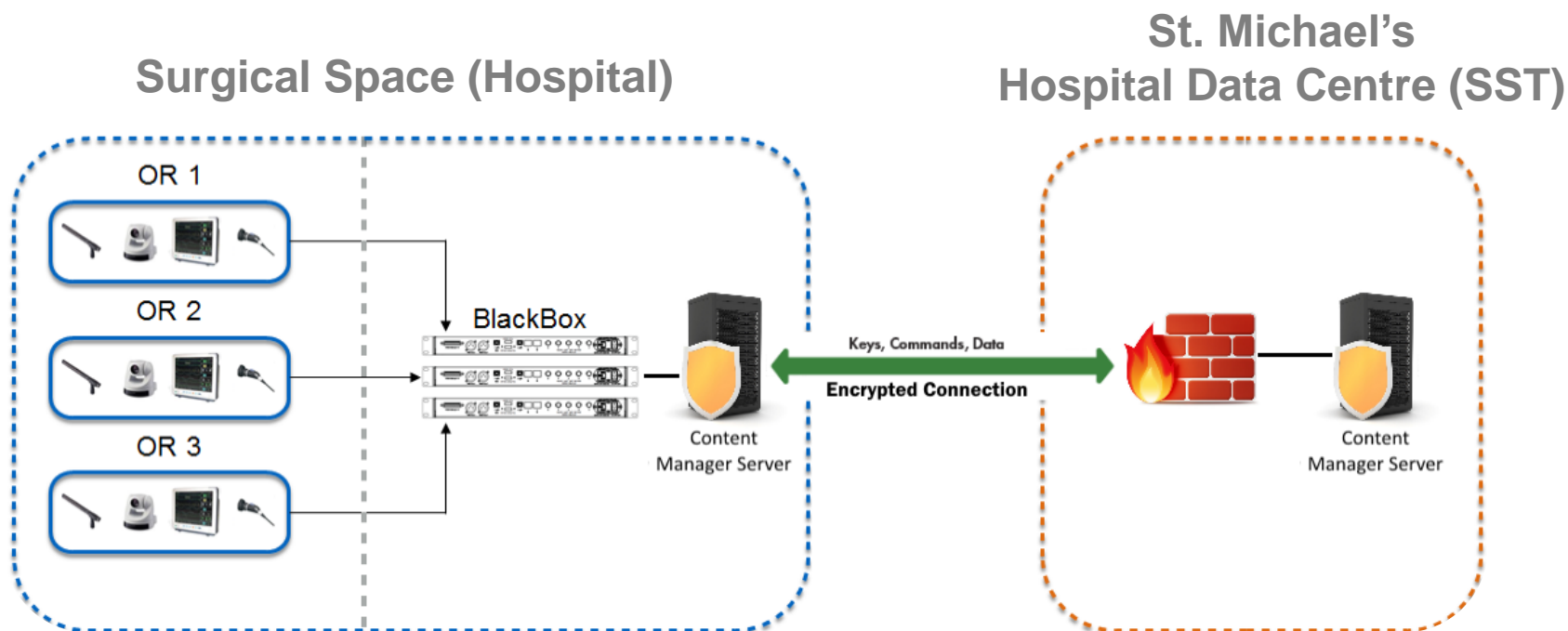


# OR Black Box: The OR Quantified™





# Secure Data Transmission



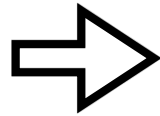
- Minimal intrusion in the surgical space
- Encrypted files are transmitted over a secure socket connection to Surgical Safety Technologies Servers, co-located at the St. Michael's Hospital Data Center in Toronto.



# OR BlackBox



Data



safety threats

resilience supports

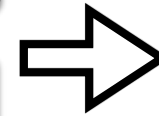
error mechanisms

event patterns

performance

educational themes

Analysis



Mitigation

# Early insights from research sites

## Patient Safety

- 8+ individuals in OR = double the adverse events
- OR doors opened every 2 minutes
- Pilot study: of 66 adverse events, 75% were unnoticed

## Team Culture

- Unnecessary conversation is a prevalent threat
- Surgical coaching results in significant reduction in errors

## Efficiencies

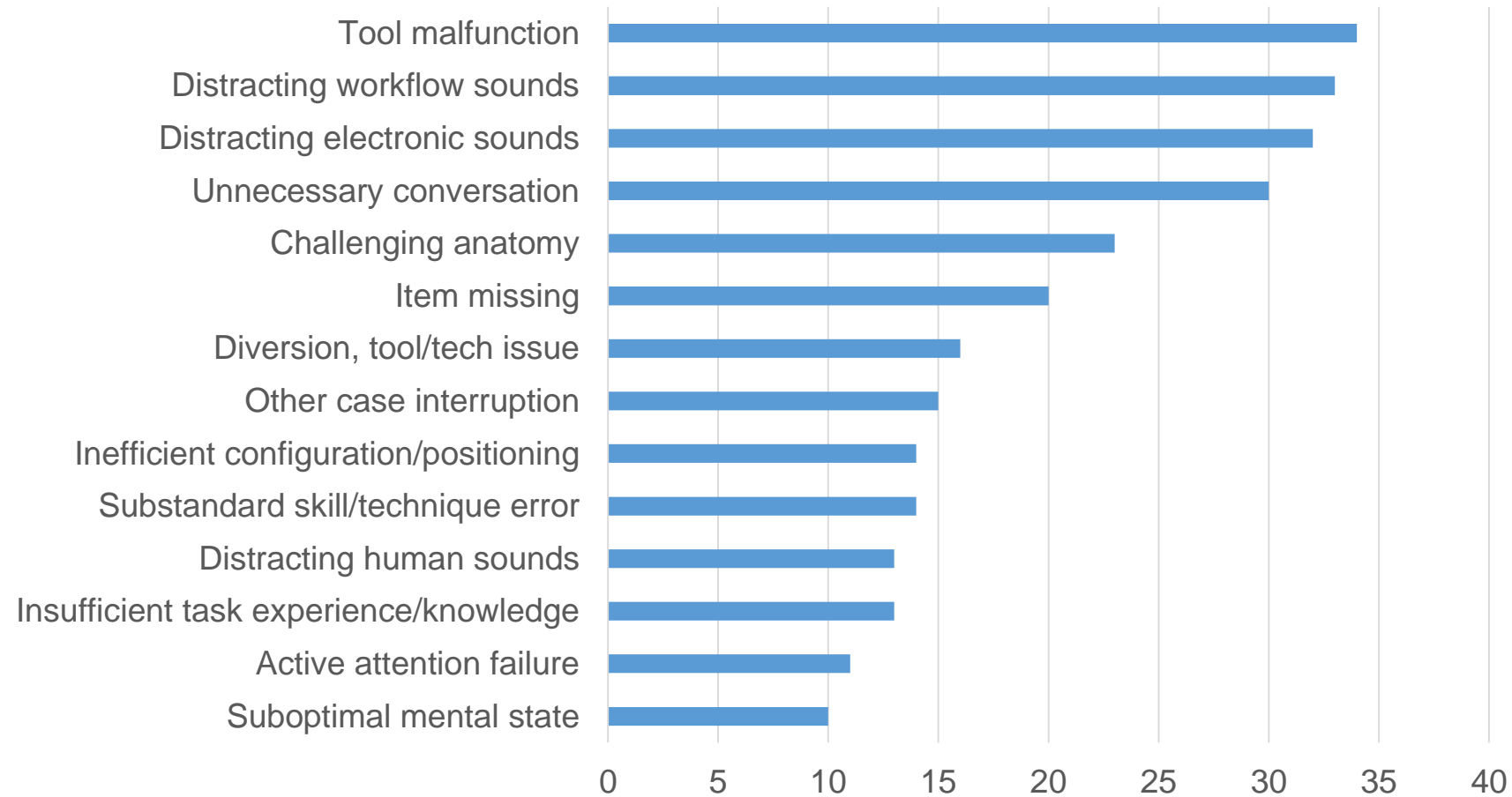
- 30% of cases have technology malfunctions
- Team member late (13%) or absent (7%)
- Multidiscipline team can improve inefficiencies



Source: SST

CONFIDENTIAL

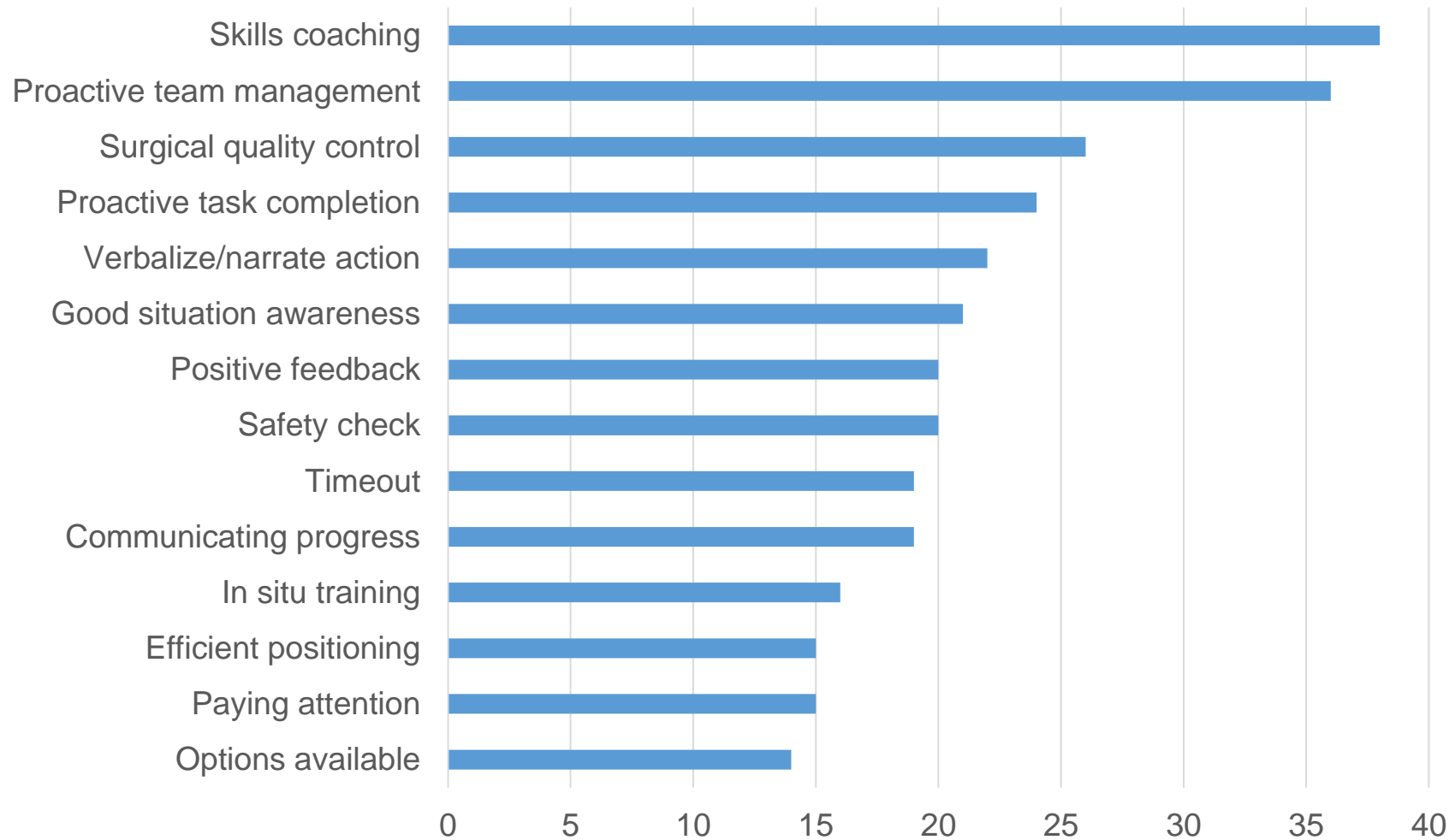
# Prevalent Safety Threats



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# Prevalent Resilience Supports



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SafeOR supports problem identification & prioritization; facilitates QI.



# OR Black Box

Lets find trouble before it finds us

Black Box does not equal disaster

Need to learn from what we did, not by whom

Aggregated data not individual cases

Confidential and non punitive







# OR Black Box

Transparency and accountability

Perfection is not the goal

Assessment and reflection

Recognize, tolerate and learn from error

Improving safety is impossible without improving team culture



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**Dr Teodor Grantcharov**  
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**How do we continue to grow high reliability behaviors?**

# Modified Open Space Exercise

3 areas for discussion

## CREATE NEW CARD CAPTIONS

Cards with pictures, you create the captions to support high reliability behaviors!

## NEW CARD IDEAS

Do you see the need for a new card concept/design?

## OTHER RESOURCES

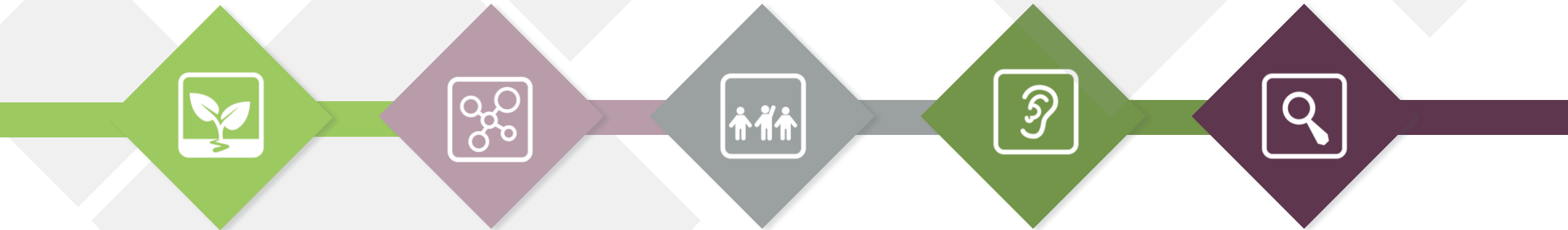
What resources have you found helpful in your areas?

What else can we create to support HR activities in your area?

How else can we celebrate HR behaviors?



# A shift in mindset to get ahead of harm...



# Canadian Patient Safety Week

October 29 – November 2, 2018

Oct.29-Nov.2

Join us in celebrating our Everyday HeROs by sending an AHS Spirit card!

Hi! I'm new here...



**Not all meds  
get along**

Help make patient safety a priority.

**Register today**  
[notallmedsgetalong.ca](http://notallmedsgetalong.ca)

**EVENTS | PODCASTS | WEBINARS | SWAG**



Canadian Patient Safety Institute  
Institut canadien pour la sécurité des patients

# Thank you

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Roxanne Stelmaschuk, Roxanne.Stelmaschuk@ahs.ca

Provincial Patient Safety, AHS



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